

**ADELAIDE HILLS COUNCIL
ORDINARY COUNCIL MEETING
Tuesday 25 February 2025
AGENDA BUSINESS ITEM**

Item:	12.3
Responsible Officer:	David Waters Director Environment and Infrastructure Environment and Infrastructure
Subject:	22 Wright Road Stirling - Licence to Save our Wildlife Foundation Inc
For:	Decision

SUMMARY

The purpose of this report is to provide Council with the outcome of an assessment of the merits of the request by Save our Wildlife Foundation Inc. (SOWFI) to be able to use the house block at Evelyn Halliday Reserve, 22 Wright Road, Stirling.

SOWFI is a not-for-profit organisation, planning to establish a wildlife ‘finishing school’ at the site.

The land would be used to benefit sick, injured and orphaned wildlife in their final stages of rehabilitation and to provide emergency care for animals that survive bushfire or other emergency events and require ongoing rehabilitation until their release back into the wild. Under the proposal, the house block at Evelyn Halliday Reserve would be managed by volunteers from SOWFI.

The house block and cottage are not currently occupied or available for use. The cottage is in structurally sound condition but requires upgrades to kitchen and bathroom facilities to be suitable for occupation.

RECOMMENDATION

Council resolves:

- 1. That the report be received and noted.**

See options section of the report for further potential resolutions

1. BACKGROUND

On 10 December 2024, Council received a presentation from SOWFI for the establishment of a Wildlife Finishing School at 22 Wright Road Stirling. The land would enable SOWFI to build the first ‘finishing school’ of its kind in South Australia. The project is inspired by the successful Possum Finishing School in Busselton, Western Australia. The project aims to

enhance SOWFI's capacity to rehabilitate wildlife, provide a platform for diverse volunteering opportunities and offer critical support for wildlife following bushfires and other emergency events.

At its meeting held on 28 January 2025, Council considered a Motion on Notice regarding the proposal and resolved as follows:

Save our Wildlife Foundation Inc Project Proposal – Cr Nathan Daniell

**Moved Cr Herrmann
S/- Cr Boyd**

7/25

I move that Council requests the CEO:

- 1. Provide a report to Council by 25 February 2025 assessing the merits of SOWFI's request for support made in their presentation at the 10 December 2024 meeting for 22 Wright Road, Stirling. The report is to include an assessment of the merits of the project and provide options for Council to consider.**
- 2. Consider holding a workshop regarding this item prior to Council considering the report.**

Carried

A Council Member workshop was held on 18 February 2025.

Following the initial approach by representatives from SOWFI seeking a suitable site, Administration undertook a preliminary review of available land that may be suitable, and where the proposed activity is best aligned with the site's Community Land Management Plan (CLMP). A number of sites were discounted due to the distance that their volunteers would need to travel, bushfire concerns, hours of access and proximity to residential premises. The house block at Evelyn Halliday Reserve was considered suitable, in principle.

SOWFI's requirements were for the following in terms of land use and location:

- Peppercorn lease/license over Council land for aviaries and a small storage shed
- Access and parking for a minimum of three vehicles ideally with future scope for more
- Access to mains water for cleaning, cooling (mistifiers) and animal requirements
- Access to mains power (or they will provide solar)
- Additional surrounding land for wildlife food planting/shade (particularly eucalyptus)
- Potential for the facility to grow

SOWFI have provided the following information detailing their needs, the proposed use of the site, including requirements to start the project:

- Five aviaries each measuring 3m in length, 2m wide and 1.8-2m high.
- Ideally situated on a concrete base measuring approximately 11m x 4m
- Constructed from steel and wire
- Security fencing and cameras
- Mistifier/cooling systems in each aviary
- Shade cloth for each aviary

The aviaries would be constructed by a suitable contractor and who will provide the appropriate engineering report for the aviaries, for prior approval.

There is currently a small shed at the Evelyn Halliday Reserve site that may be suitable for storage of cut leaf and other items. As an alternative, SOWFI may seek approval to provide and install a small stock shed being 1125mm (W) x 1700mm (H) x 3240mm (L) in size. It will be used to keep the cut leaf that they require cool, and to store additional items such as rescue carriers etc.

The proposed Wildlife Finishing School would serve as a support for SOWFI's wildlife carers, who have found themselves and their aviaries at capacity during last spring/summer. It would also create opportunities for community volunteers who are enthusiastic about wildlife conservation but are unable to care for wildlife at home to become involved.

SOWFI has provided the following information about itself. Comprehensive information is contained in **Appendix 2**.

Founded in 2018, South Australian-based Save Our Wildlife Foundation Incorporated (SOWFI) is dedicated to the rescue and rehabilitation of wildlife. As a registered charity and Incorporated Association, SOWFI is governed by a skills-based Board that ensures best practice management and provides support for its network of 130 active volunteers. SOWFI operates a 24/7 wildlife rescue hotline and an animal ambulance service that services metropolitan and regional South Australia. It has members permitted to rehabilitate all common South Australian wildlife species.

In the financial year 2023-24, SOWFI responded to 4,835 calls for help, assisting 77 different species.

SOWFI's strategic objectives take a comprehensive, systems-approach to the protection of wildlife, and include rehabilitating native wildlife, educating the community about wildlife conservation and habitat protection, advocating for local fauna, and funding research that benefits wildlife.

SOWFI values long-term environmental stewardship, such as planting native trees for food sources and rehabilitation purposes, conducting educational courses for wildlife volunteers, vets, and vet nurses, and installing nesting boxes across South Australia.

2. ANALYSIS

➤ Strategic Management Plan/Functional Strategy/Council Policy Alignment

Strategic Plan 2024 – Your Place Your Space

Goal 1	Natural Environment
Objective NE3	Protect, improve, expand and connect habitat
Priority NE3.4	Nurture valuable community and stakeholder partnerships and collaborations to care for country.

Community Land is land held by the Council for the general benefit of the community. Community Land is used to provide places for people to interact, connect and enjoy as well as places for the conservation of native flora and fauna.

It is considered that the proposal will contribute to Council's position on the protection of habitat and nurture of valuable community partnerships and collaborations.

➤ Legal Implications

Land held in Trust

The house block (approximately 2,000 sqm) at 22 Wright Road Stirling sits within a larger parcel (6.53 hectares) of land bequeathed to Council in the will of Ms Evelyn Halliday in 1991. The whole of the land is described as allotment 30 in Deposited Plan 40804, within Certificate of Title reference Volume 5234 Folio 737. The land was accepted by Council in October 1991 via an *Acknowledgement of Trust*.

The land proposed by SOWFI for the Wildlife Finishing School is only the area immediately surrounding the house. The area is already surrounded by a low fence.

The Trust requires that the land is to be held in Trust for use as “a Recreation Reserve for the general benefit of the Community forever.” A copy of the Acknowledgement of Trust and details of the Trust are provided as **Appendix 3**.

Advice was sought on the Trust in 2023 as Council had budgeted for the upgrade of the dwelling to rent out for private purposes at that time. Advice received was that Property held under Trust for a specific charitable purpose can only lawfully be used for that purpose or a purpose incidental to that specified purpose. Letting part of the land for use as a private residence for example would not be consistent with or incidental to the purposes of the Trust.

It could be argued that using even a small part of the land for wildlife rescue is not considered a recreation activity in and of itself. It could also be argued however that wildlife rescue is ancillary to a recreation purpose.

The wording in the original Trust did not contemplate future uses for the dwelling itself, however it is reasonable to infer that it was not intended to sit idle and should be used for community purposes in line with the Trust over the land.

The advice also included that leasing a portion of the site to a not-for-profit, community group, for example for the purposes of a club room, would be in line with the Trust as it would be for the ‘benefit of the public generally, or a section of the public.’

It is considered that SOWFI’s proposal is in line with the Trust obligations, being a not-for-profit which will provide diverse volunteering opportunities for the community.

National Parks and Wildlife Act 1972

The *National Parks and Wildlife Act 1972* provides for the conservation of wildlife in a natural environment and for other purposes. Most native animals in South Australia are protected under the Act. The Act is administered by the department for Environment and Water.

Under Schedule 9 of the Act, Brushtail Possums are defined as a rare species, with higher levels of protection under the Act. Brushtail Possums are one species taken in and rehabilitated by SOWFI.

➤ **Risk Management Implications**

The property being occupied by a community organisation will assist in mitigating the risk of further break ins and a community asset being left underutilised.

The property being unoccupied leading to further vandalism and deterioration.

Inherent Risk	Residual Risk	Target Risk
Medium (3C)	Low (2D)	Low (1C)

➤ **Financial and Resource Implications**

Existing staff resources have been used for the initial investigation into assessing suitable locations and the merits of the current proposal.

SOWFI has advised that the total cost of setting up the Wildlife Finishing School would be approximately \$50,000. SOWFI relies on donations from various parties to run. SOWFI is not seeking a financial contribution from Council towards the setting up of the facility. They are however seeking Council to provide the land at nil cost. Details of the financial model for the proposal is provided in **Appendix 4**. A summary of SOWFI's financial assessment is provided below.

The total cost to build and establish the Wildlife Finishing School is \$49,709.

School-specific donation funding remaining after the build is estimated at \$17,500.

The ongoing annual cost to run the School is estimated at \$3,000. These annual operating costs can be entirely covered by Terra Artemis donation funds for at least 5 years.

Table 1 - Wildlife Finishing School financial summary

Funding Source	Funding amount	Cost to build	Remaining funds
Terra Artemis donation	\$ 60,000	\$ 42,474	\$ 17,526
WIRES grant	\$ 7,234	\$ 7,234	\$ (0)
Total	\$ 67,234	\$ 49,709	\$ 17,525

Ongoing expenditure	Annual cost
Utilities	\$ 1,545
Consumables	\$ 738
Food	\$ 741
Total	\$ 3,024

The site does require an upgrade to the existing waste water system, which is an old basic septic and soakage style system. It would likely be replaced with an aerobic system with part of the house block garden devoted to effluent irrigation. This upgrade needs to be undertaken by Council in any event, should any form of occupancy of the building occur in future. The estimated cost of this is \$10,000 - \$15,000 and would be undertaken in 2025-26 as an asset renewal capital project. There may be additional costs associated with landlord obligations up to \$10,000.

It is reasonable to suggest that SOWFI, as the tenant, fund any necessary building fit outs, including kitchen and bathroom fit outs, required to suit their use of the land. This will be subject to further negotiation with SOWFI should Council wish to proceed with the proposal. It is important to note that SOWFI's initial priority is to establish the aviaries.

SOWFI have also provided details of the last 3 years finances for the organisation which is provided as **Appendix 5**.

➤ **Customer Service and Community/Cultural Implications**

There has been a trend over some years now of increased community effort in rescuing and rehabilitating sick and injured wildlife. Indeed, it would appear that community expectations have increased in regard to the availability and responsiveness of wildlife rescue organisations.

There is an expectation that the Council's decision will be in accordance with its Community Land Management Plan (CLMP) for Halliday Reserve. Compliance with CLMP's assists in facilitating good customer service and community outcomes.

➤ **Sustainability Implications**

One of the objectives of wildlife rescue and rehabilitation is to support threatened species and continued security of the native wildlife population.

➤ **Engagement/Consultation conducted in the development of the report**

Consultation on the development of this report was as follows:

<i>Council Committees:</i>	Not Applicable
<i>Council Workshops:</i>	Not Applicable
<i>Advisory Groups:</i>	Not Applicable
<i>External Agencies:</i>	Save our Wildlife Foundation Inc.
<i>Community:</i>	Not Applicable

➤ **Additional Analysis**

The House block at Halliday Reserve was previously rented to a private resident. The resident vacated the property in 2018 and it has since been unoccupied. The front four rooms of the cottage have been cleaned, painted, floors repaired and polished. Lighting and air-conditioning upgrades have also been made and the roof was replaced. The kitchen and bathroom areas are functional but would require upgrades if the site was to be used as a dwelling.

Noting the existence of the Trust, advice was sought and received in 2023 that renting the premises for private/residential purposes is inconsistent with the intent of the Trust. Staff consider that the proposed use by SOWFI is broadly within the intent of the Trust.

The approach by SOWFI to Council for a suitable premises, and their interest in 22 Wright Road Stirling, constitutes an unsolicited proposal in that an external party has made an approach to Council to use its premises without Council seeking proposals. Council does not have a policy position on unsolicited proposals to use Council land and thus, the matter needs to be dealt with on its merits.

Any decision for Council to proceed with a lease or license over portion of 22 Wright Road Stirling would be at Council's discretion. General principles of probity and good governance should apply including consideration of:

- Relevant policy positions and strategies, including LTFP and Annual Business Plan
- Community/Council needs;
- Relevant legislative obligations and constraints;

- The advantages and disadvantages of accepting the unsolicited proposal as opposed to engaging in an open and competitive process;
- Any potential interest of third parties in the 22 Wright Road Stirling asset;
- The capacity/experience of the Applicant.

The following discussion explores these matters and the merits of the proposal.

Relevant policy positions and strategies

This is discussed in greater detail in the relevant section of this report. In short, the proposal appears to support Council's environmental objectives and volunteering objectives.

In terms of LTFP, the proposal does not materially affect the Council's financial position in that the proponent is not seeking funding from Council for any start-up or ongoing costs. Indeed, it is likely that having an active tenant at the site may reduce some costs to Council in maintaining the building and land.

Relevant legislative considerations

An extract from Council's Community Land Management Plan showing the various portions of land within the Halliday Reserve is shown as **Appendix 1**.

Whilst the current proposal is for the aviaries to house the wildlife finishing school, the availability of the house provides additional opportunities for a possible future education place for conservation groups and the wider community to learn about the rehabilitation of our wildlife.

The Evelyn Halliday Reserve is classified as a 'Multi-Purpose Site' in Council's Community Land Management Plans. The Community Land Management plan contemplates informal recreation, conservation and community uses as shown on the Plan in **Appendix 1**. The land (house block) subject to the SOWFI proposal contemplates community uses. The proposed use by SOWFI is considered consistent with the Community Land Management Plan in that it would be used by a community group supporting community and conservation initiatives in the Council district.

In terms of planning legislation, preliminary advice suggests that the proposal would constitute a 'change of use' requiring a development application to be lodged for that change of use. The application would likely trigger public consultation in accordance with relevant planning legislation. This would provide the opportunity for representations on the proposal, but only within the framework of the planning legislation.

The development application and approval process would also clarify if there is any upgrade to the building required from a fire safety or other Building Code perspective. This would be explored by SOWFI in conjunction with Council as the landowner as part of the proposed change of use and development application process.

In terms of the Council's legislative ability to lease and licence the land, as the proposed use is considered consistent with the existing Community Land Management Plan for the site and the proposed license term arrangements are for less than five (5) years, public consultation on the proposal is not be required under the *Local Government Act 1999*, but Council does have discretion to do so.

Embarking on an open/competitive process and other interests in the site

One option available to Council would be to embark on open process seeking Expressions of Interest from community groups/organisations for use of the site that are consistent with the Trust and Community Land Management Plan.

An advantage of this would be that Council would become aware of any other groups in the community that may have a suitable community use for the site that Council has not considered. A disadvantage of this is that there may be no interest consistent with the Trust and Community Land Management Plan, thus delaying the process of entering into arrangements with the current proponent, SOWFI. The additional process would also require Council to commit resources which are currently occupied in delivering other existing priorities.

At present, there are no known other parties with serious interest in the site.

Other considerations

Council Members should consider the business case submitted by SOWFI, which is contained in **Appendix 2**. For the sake of brevity, much of the content is not repeated in this report.

Dog access and recreational trails will not be impacted by the proposed use. Within Evelyn Halliday Reserve, there is a large fenced off-lead dog exercise area approximately 100m from the house block. The remainder of Evelyn Halliday Reserve, including the area around the house, is signed for on-lead dog walking only. The house block itself, which is the area proposed to be used by SOWFI, is already fenced and no trails run through it.

As mentioned earlier in this report, SOWFI may look to expand its use of the building should the operations of the aviaries prove successful. At that time, it may develop proposals for upgrades to, and expanded use of, the building for educational and other purposes. It is reasonable to expect SOWFI to fund such upgrades at the time.

3. OPTIONS

It is considered that there are four primary options available to Council at this stage.

Option 1 - not move forward with the proposal

Option 2 – accept the proposal

Should Council choose this option, it is suggested that a short-term arrangement be entered into in the first instance, in order to test and prove the concept while providing flexibility should insurmountable concerns be raised. This would involve say a 12 month lease over the cottage, with monthly extensions if not terminated, and a two (2) year licence over the land immediately surrounding the cottage.

Should this option be preferred, the following resolution is recommended:

1. *That the report be received and noted.*
2. *That, subject to confirmation of the suitability of the building in its present condition, the Council approve the issuing of a Lease not exceeding twelve (12) months to Save our Wildlife Foundation Inc. for the dwelling located upon 22 Wright Road, Stirling within Evelyn Halliday Reserve, being portion of the land contained within Certificate of Title Volume 5324 Folio 737, on the following terms and conditions:*
 - *No right of renewal;*

- *That the lease have a holding over clause where upon expiry the Lessee can continue to occupy the dwelling on a month-by-month basis until the Lease is terminated by either party or a new lease is issued*
 - *A peppercorn lease fee of \$1.00 per annum, if demanded*
 - *The lease holder to meet all costs associated with the planning, development, fit out, maintenance, and operation of the Wildlife Finishing School on the site*
 - *The lease holder to practice sustainable principles in the relation to the operation of the Wildlife Finishing School*
3. *That the Council approve the issuing of a License for a term of up to two (2) years to Save our Wildlife Foundation Inc. for the land surrounding the dwelling located upon 22 Wright Road, Stirling, within Evelyn Halliday Reserve, being a portion of the land contained within Certificate of Title Volume 5324 Folio 737, on the following terms and conditions:*
- *The license area is within the “Community Use” portion of the Community Land Management Plan*
 - *The license is to be for a period of no more than two (2) years;*
 - *A license fee of \$1.00 per annum, if demanded.*
 - *The licence holder to meet all costs associated with the planning, development, fit out, maintenance, and operation of the Wildlife Finishing School on the site*
 - *The license holder to practice sustainable principles in the relation to the operation of the Wildlife Finishing School*
4. *That the lease and the licence be subject to any other conditions that the Chief Executive Officer or his delegate see fit.*
5. *That if, in finalising the lease and licence arrangements, it becomes apparent that there are unavoidable costs to Council in upgrading the building that cannot be accommodated in normal operating budgets, the matter be returned to the Council for further consideration.*
6. *That the Chief Executive Officer or his delegate be authorised to execute any necessary documents to bring this resolution into effect.*

Option 3 – undertake community engagement

This option provides the opportunity to test likely community acceptance and address any community concerns prior to making a final decision. Council would need to undertake this process with Council resources.

Should this option be preferred, the following resolution is recommended:

1. *That the report be received and noted.*
2. *That Council undertakes community consultation on the SOWFI proposal to establish a wildlife finishing school at 22 Wright Road, Stirling, being a portion of the Evelyn Halliday Reserve including the existing dwelling and immediate surrounds. The consultation should include updating the community land management plan for the site to include this use.*
3. *That the outcome of the consultation be reported back to Council in order for a decision to be made concerning leases and licences applicable to the proposal.*

Option 4 – seek other expressions of interest for the site

This option would put the SOWFI proposal on hold and would involve undertaking a wider Expression of Interest process to seek other interest in the use of the site. Council would need to undertake this process with Council resources. While SOWFI would be able to express interest along with other parties, this option does not provide SOWFI with certainty regarding their short-term needs and SOWFI may look for other opportunities.

An appropriate resolution would be:

1. *That the report be received and noted.*
2. *That the Chief Executive Officer conduct an ‘expression of interest’ process for the use of the house block at 22 Wright Road, Stirling for community uses.*

4. APPENDICES

- (1) Extract from Community Land Management Plan showing map of the site.
- (2) Business Case proposal from Save our Wildlife Foundation Inc.
- (3) Details of Trust held over the Land
- (4) Financial analysis provided by SOWFI
- (5) Last three years financials reports for SOWFI

Appendix 1

*Extract from Community Land Management Plan
showing map of the site.*

Extract from AHC Community Land Management Plan

Evelyn Halliday Reserve

CT 5324/737



-  Boundary of Evelyn Halliday Reserve
-  Informal Recreation
-  Conservation
-  Community Use

The section subject to the SOWFI proposal is the area described as “community use.”

Appendix 2

*Business Case proposal from Save our Wildlife
Foundation Inc.*

19 November 2024

Business Case: Wildlife Finishing School at 22 Wright Rd Stirling

Executive Summary

Save Our Wildlife Foundation Incorporated (SOWFI) is committed to the protection and preservation of Australian wildlife. Our vision is to be recognised as the leading organisation in the wildlife rescue and rehabilitation sector in South Australia, and we are seeking Council's support to enable a game-changing project, building on our great history of collaboration.

SOWFI is seeking approval to construct South Australia's first "Wildlife Finishing School" on Council land at 22 Wright Road Stirling, with a view to also establishing a Wildlife Education Hub on the site in the medium term.

This Wildlife Finishing School will securely house possums undergoing rehabilitation during their critical pre-release phase. During this phase possums must gain fitness and experience navigating various environments to improve their chances of survival post-release by ensuring they have the strength, speed and agility to avoid predation and navigate the wild environment. Following graduation, possums will be returned to the area where they were found for release. Possums will not be released on the Finishing School site.

This project will address key challenges facing the wildlife rehabilitation sector, including limited aviary capacity, bushfire preparedness, and the need for bespoke education and engagement opportunities. It will be ideally situated in a wildlife rescue hotspot, with the Adelaide Hills accounting for 10% of our total rescues.

We propose constructing an aviary complex of 5 aviaries suitable for pre-release housing of possums at the rear of the site, creating capacity to rehabilitate up to 130 possums annually. The site will be managed in accordance with a detailed operational plan, by our experienced team of volunteers.

This Wildlife Finishing School will provide significant benefits to sick, injured, and orphaned wildlife in their final stages of rehabilitation, provide emergency treatment and rehabilitation capacity for wildlife during bushfire events, and offer diverse volunteering and educational opportunities for the wildlife sector and public.

Request to Council

SOWFI requests that Adelaide Hills Council:

1. Execute a peppercorn lease or licence with SOWFI for SOWFI's exclusive use of the house and land surrounded by the existing garden fence at 22 Wright Road Stirling for the purposes of establishing a Wildlife Finishing School, including access to mains power and water.
2. Approve the construction of an aviary complex on the land at 22 Wright Road Stirling, as set out in this Business Case.
3. Provide guidance on any improvements and extensions which Council would consider funding, or co-funding, to the house at 22 Wright Road Stirling, with the view of establishing a Wildlife Education Hub in the medium-to-long term. Also that the Council provide guidance on whether it will undertake essential repair work to the biocycle system.

About SOWFI

Founded in 2018, South Australian-based Save Our Wildlife Foundation Incorporated (SOWFI) is dedicated to the rescue and rehabilitation of wildlife. As a registered charity and Incorporated Association, SOWFI is governed by a skills-based Board that ensures best practice management and provides support for its network of 130 active volunteers. SOWFI operates a 24/7 wildlife rescue hotline and an animal ambulance service that services metropolitan and regional South Australia. It has members permitted to rehabilitate all common South Australian wildlife species.

In the financial year 2023-24, SOWFI responded to 4,835 calls for help, assisting 77 different species.

SOWFI's strategic objectives take a comprehensive, systems-approach to the protection of wildlife, and include rehabilitating native wildlife, educating the community about wildlife conservation and habitat protection, advocating for local fauna, and funding research that benefits wildlife.

SOWFI values long-term environmental stewardship, such as planting native trees for food sources and rehabilitation purposes, conducting educational courses for wildlife volunteers, vets, and vet nurses, and installing nesting boxes across South Australia.

The Case for Change

Aviary capacity in high demand

SOWFI carers currently rehabilitate wildlife in their own homes, with aviaries built at their own expense. Demand for aviary capacity over the busy Spring/Summer period continues to increase year on year, and SOWFI's carers are repeatedly finding it difficult to meet demand due to aviaries being at capacity. Furthermore, the cost and time associated with establishing a suitable aviary can be a significant barrier to entry for new carers.

The proposed Wildlife Finishing School will offer a complex of 5 aviaries, with an annual rehabilitation capacity of up to 130 possums. It will also support the onboarding of new carers by reducing the upfront investment in essential equipment.

Bushfire preparedness

The South Australian wildlife rescue sector is not financially supported by State Government and is under-prepared for rehabilitation capacity in the case of bushfires like those experienced during the Black Summer fires of 2019-2020.

The benefit of a central location during emergencies is that animals in care (generally koalas during bushfires) do not need to be transported daily to a vet clinic for dressing changes, which is extremely stressful for them and detrimental to their recovery. It also allows the more efficient management of resources and skilled personnel during emergency events.

Our initial communication with the new RSPCA Wildlife Hospital suggests they plan to provide a "roving vet" during emergencies, who will have the capability to visit centres such as this.

Education & engagement

The Wildlife Finishing School will create opportunities for volunteers who are passionate about wildlife conservation but are unable to care for wildlife at home.

There is also need for additional wildlife education opportunities within South Australia, for the veterinary sector, wildlife carers, school-aged students and the public. The school curriculum does not include content on local wildlife, their importance and practical ways to protect and help them – a gap SOWFI believes should be addressed.

Hills are a wildlife hotspot

The Adelaide Hills is home to a large variety of wildlife, offering a unique attraction to visitors to the area, and resident alike. Our data shows however that the Adelaide Hills is also a wildlife rescue hotspot, making up 10% of all SOWFI rescues, with over 1400 callouts between 2020 and 2024 (Figure 1). Stirling, Aldgate, Bridgewater and Belair constitute 42% of these rescues.

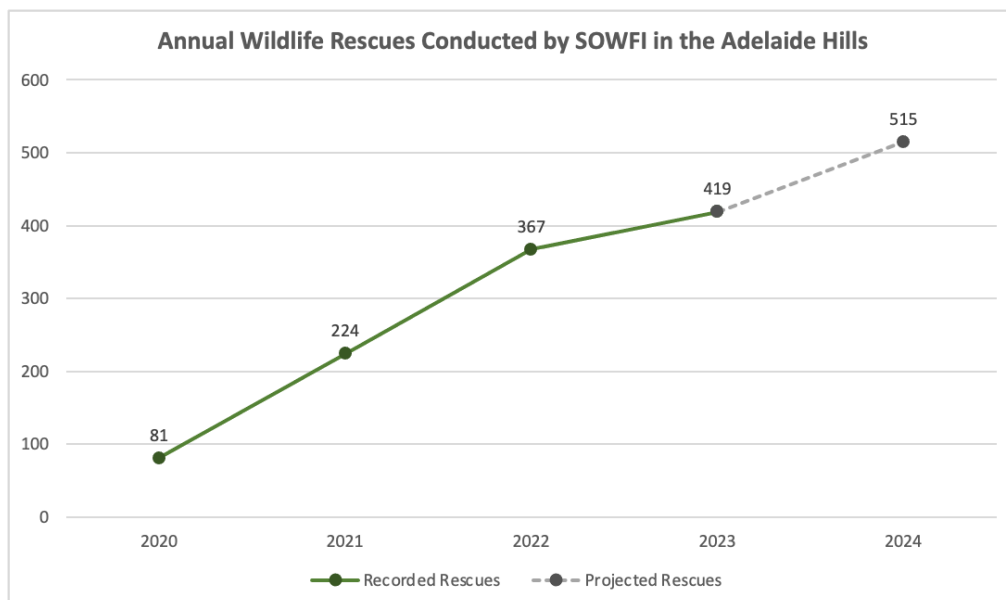


Figure 1 - Annual Wildlife Rescues Conducted by SOWFI in the Adelaide Hills

Project Overview

SOWFI is seeking approval to construct South Australia's first "Wildlife Finishing School" at 22 Wright Road Stirling. This project is inspired by the successful Possum Finishing School in Busselton, Western Australia, managed by FAWNA.¹

The Wildlife Finishing School will consist of a custom-designed and built aviary complex:

- Measuring 10.5m in length, 3m deep and 2m high
- Containing 5 aviaries, suitable for the pre-release housing of possums
- Situated on a concrete foundation measuring approximately 12m x 5m
- Constructed from steel and wire mesh
- Aviaries will be installed onsite by the chosen company
- Security cameras

¹ More details about FAWNA's Possum Finishing School can be found at <https://www.fawna.com.au/projects/#finishingschool>

- All internal aviary structures
- Mist cooling systems in each aviary
- Shade cloth for each aviary

SOWFI has obtained two quotes for the construction and installation of the aviary complex.

Engineering approval and assurance of structural adequacy will be provided by the chosen construction and installation company. One of the quotes under consideration provides a 25-year structural warranty.

Figure 2 shows the proposed aviary complex design.

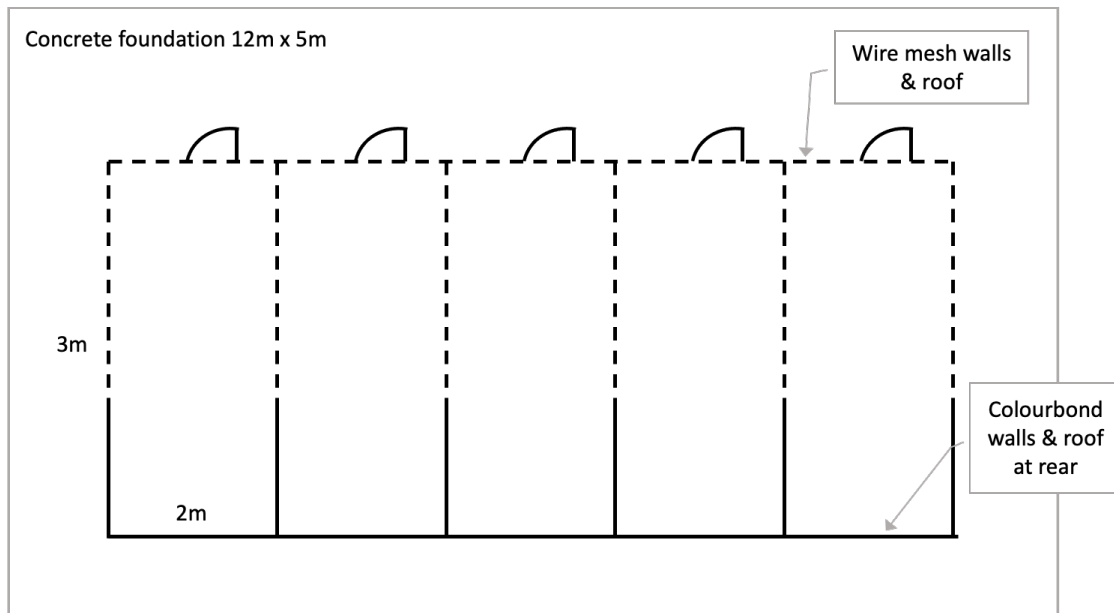


Figure 2 - Proposed aviary complex design

Figure 3 shows the style of aviary for which quotes are being considered.



Figure 3 - Style of aviary being considered

Elevation Drawings for the style of aviary complex being proposed are shown in Figure 4.

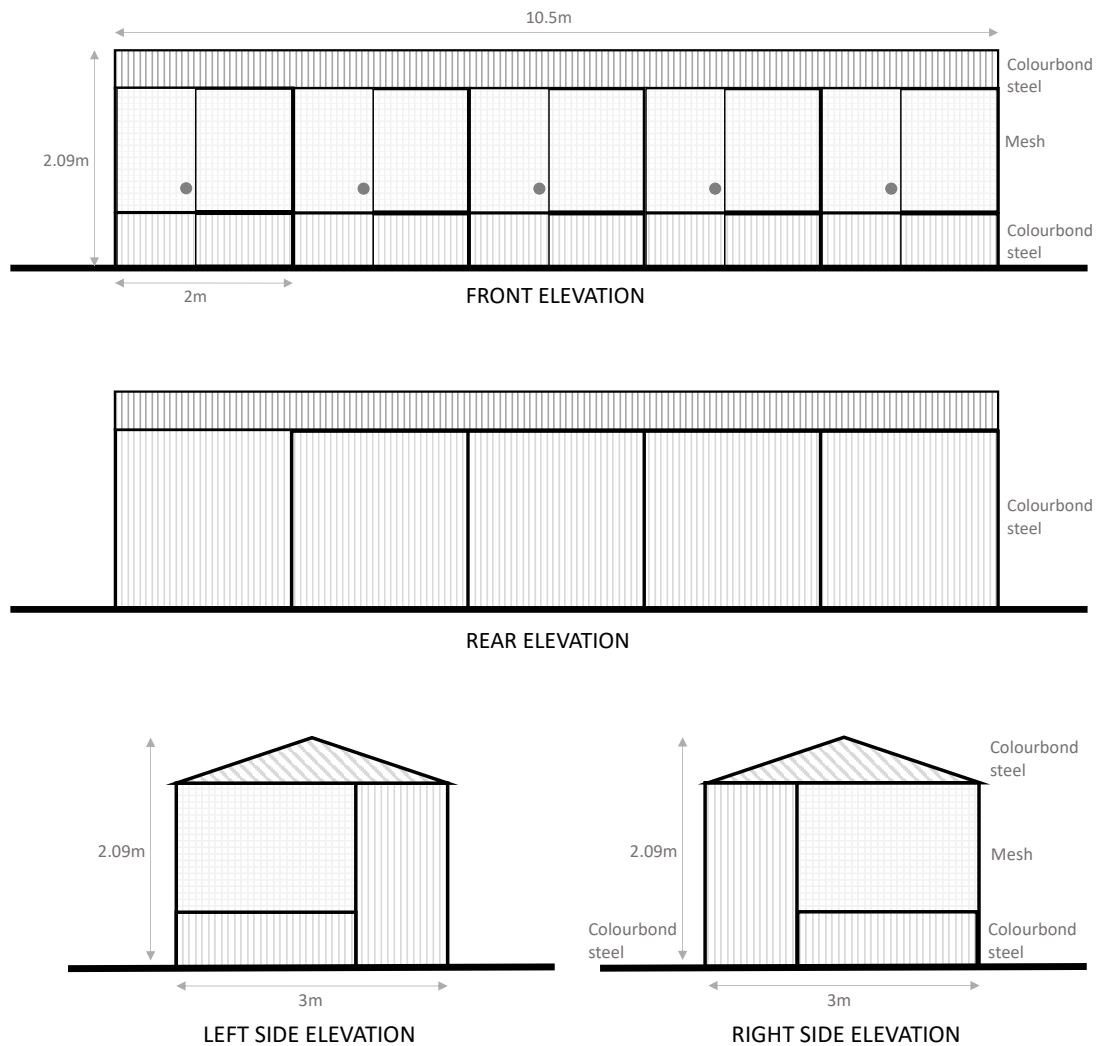


Figure 4 - Elevation Diagrams of proposed aviary complex

Other rehabilitation with facilities similar to this are located in Onkaparinga Hills (SKER), Cherry Gardens (Minton Farm), Adelaide Koala & Wildlife Centre (Plympton), and the RSPCA Wildlife Hospital (O'Halloran Hill).

Facilities in the Adelaide Hills would be hugely beneficial, due to the Hills being a wildlife hotspot, and the larger number of SOWFI wildlife carers in the region.

Wildlife Education Hub – Vision for the medium term

Following the successful installation and operation of the Wildlife Finishing School, it is our vision to further engage with Council to work towards establishing a Wildlife Education Hub on the site, making use of the existing house. It is envisaged that the house could be set up to host:

- educational sessions for small school groups
- educational sessions for veterinary staff and wildlife carers
- outreach programs for senior citizen and people living with a disability
- engagement activities for the community, such as wildlife art classes

- networking and collaboration opportunities, both within SOWFI and with other wildlife rehabilitation groups
- a central point for essential rehabilitation supplies for SOWFI's volunteers

The Wildlife Education Hub will not only give more people the opportunity to participate in wildlife rehabilitation but would also become the first operational base for SOWFI in the state.

Suitability Assessment of 22 Wright Rd Stirling

The SOWFI Board and operational management team has assessed the site at 22 Wright Rd Stirling, and is confident it meets all the suitability requirements for a Wildlife Finishing School:

- Sufficient land area to build the Wildlife Finishing School aviary complex
- Tree shade for afternoon sun
- Access to mains power and water
- Surrounding land for wildlife food planting/ shade (particularly eucalypt for bushfire victims – koalas)
- Vehicle access and parking
- Aviary complex site not highly visible to the public
- House is of a sufficient size to potentially host future educational sessions
- Air conditioning in the house will assist with keeping native browse fresh for wildlife during summer
- Space for the facility to grow in the future, subject to council approval

Site Plan

Figure 5 shows the proposed location of the aviary complex.

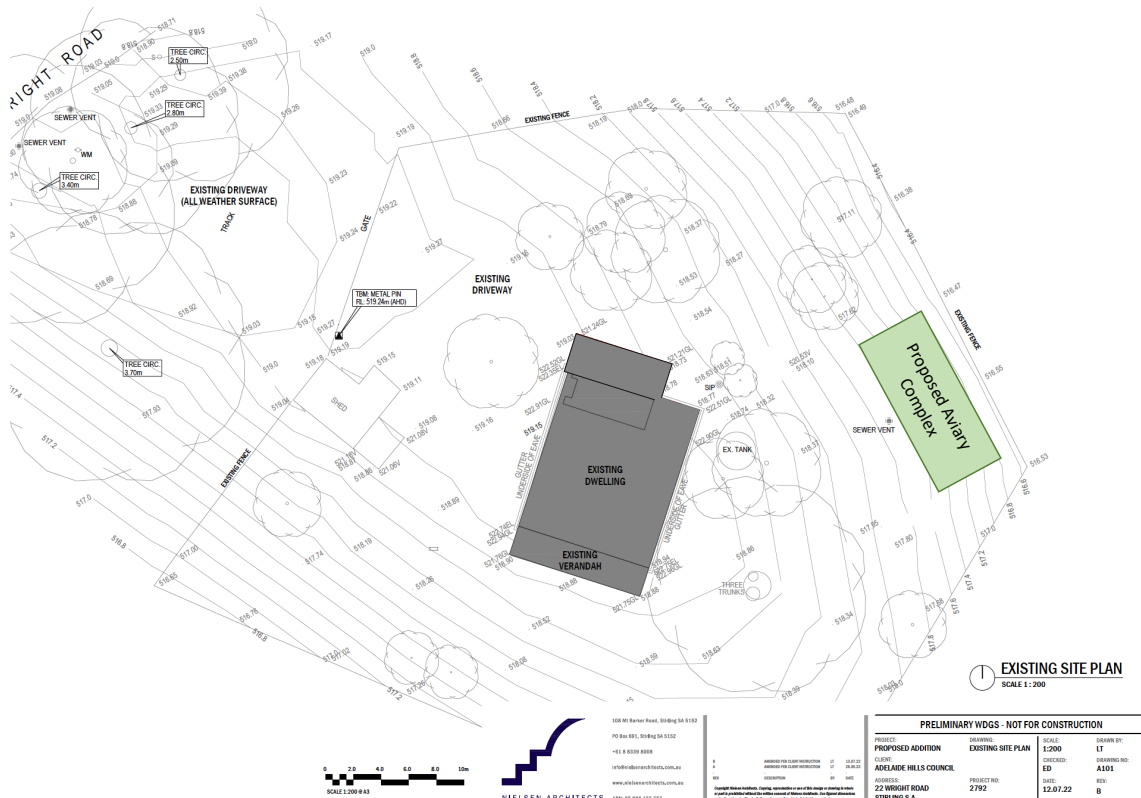


Figure 5 - Site Plan with proposed location of Wildlife Finishing School

Figure 6 shows a satellite image with the proposed location of the aviary complex, at the rear of the property, away from the road and neighbouring houses.



Figure 6 - Satellite image with proposed Wildlife Finishing School location and existing garden fence overlay

Operational Plan

Staffing

SOWFI will establish a new team of volunteers within our organisational structure to manage the site and provide daily care for the possums housed in the finishing school. This team will be managed by a Site Manager, reporting to our Operations Sub-Committee.

A roster system will be implemented, with two volunteers attending the aviary complex daily to conduct welfare checks, feed the possums and clean the aviaries.

Volunteers responsible for site maintenance will also be appointed.

It is anticipated that up to three SOWFI volunteers may be on site on a regular basis, with occasional working bees and training sessions.

Hours of Operation

Regular volunteer attendance will occur between 3pm and 6pm daily, usually for up to 2 hours at a time.

Occasional attendance during daylight hours by other SOWFI volunteers for site maintenance activities and training sessions may also occur.

Capacity

SOWFI cares for possums in small creches, as this improves social and welfare outcomes for the possums and is more resource efficient.

Each aviary will house up to two brushtail possums, or three ringtail possums, generally for four to six weeks prior to release. The maximum site capacity is thus 10 brushtail possums, or 15 ringtail possums at any one time.

Waste Management

The site already receives regular council bin collection. Waste will be managed as follows:

- Used native browse that has been fed to the possums will be mulched on site using a garden mulcher, as part of daily volunteer tasks. The mulch will be used to mulch the existing gardens.
- Possum excrement will be cleaned daily, and placed in the green bin.
- Any excess green waste will be placed in the green bin. SOWFI will purchase an additional green bin service for the site, if it is found that mulching and the one existing bin is inadequate.

Wastewater Management

It is our understanding that the house requires a new biocycle for the toilet to be functional.

Car Parking

An all-weather driveway already exists on the property and will provide adequate space for the parking of up to three vehicles for SOWFI volunteers attending the site. Ample on-road parking also exists for the occasional instance where more volunteers are attending the site.

Light & Noise Pollution

In most instances, volunteers will attend the site during daylight hours, creating minimal to no light pollution. No lights will be installed on the aviaries, to encourage normal nocturnal behaviour in the possums.

It is our experience that possums tend to be quiet when housed in aviaries, with the sound of possums climbing along the mesh being the most noticeable noise during the night. This does not tend to be loud or significant.

The small number of volunteers attending the site on a regular basis will generate minimal noise. The use of the garden mulcher will likely be the largest contributor to noise pollution. Its use will be limited to prior to 6pm to minimise any impact on neighbours.

DEW permit requirements

Under existing regulations, Wildlife Rehabilitation facilities, such as this, operate under an individual's Wildlife Carer permit. In this case it would be the permit held by Marian MacLucas, a local resident of Mount Barker, founding member and current Board member of SOWFI.

Bushfire Plan

The proposed site falls into a High Bushfire Risk Protection Area (see Figure 7).

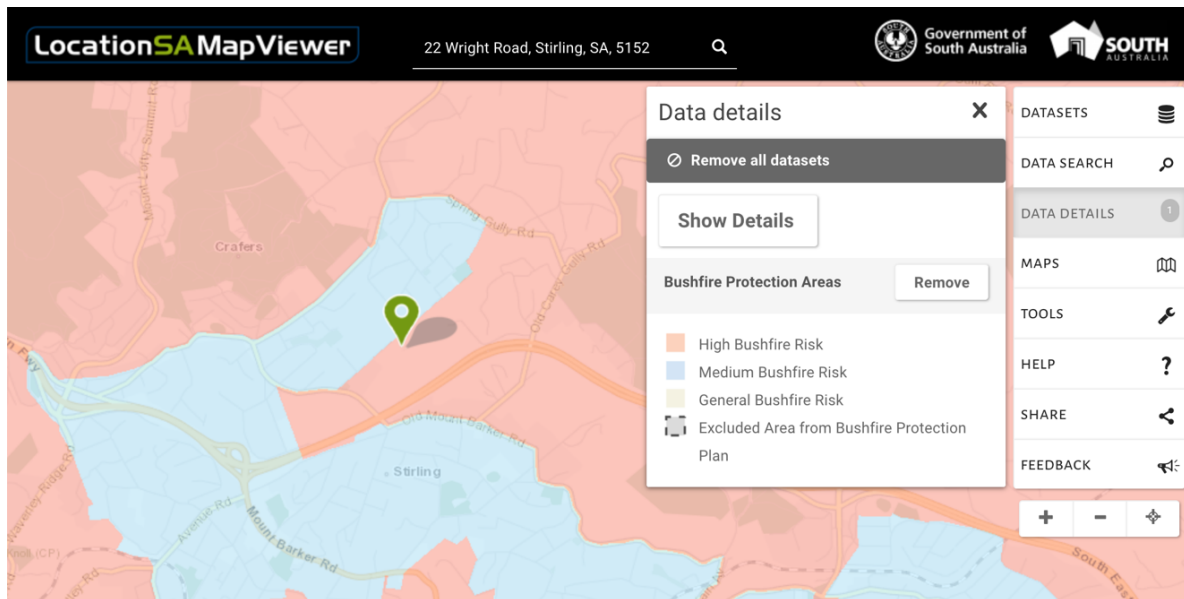


Figure 7 - Bushfire Protection Areas Map (Source: Location SA Map Viewer, Government of South Australia)

The nearest recorded fire occurred in Crafrers in 2019, approximately 900m from the site. Figure 8 shows all recorded fires in the surrounding area in the past 10 years. No fires have been recorded in immediate region around the proposed site in the past 10 years.

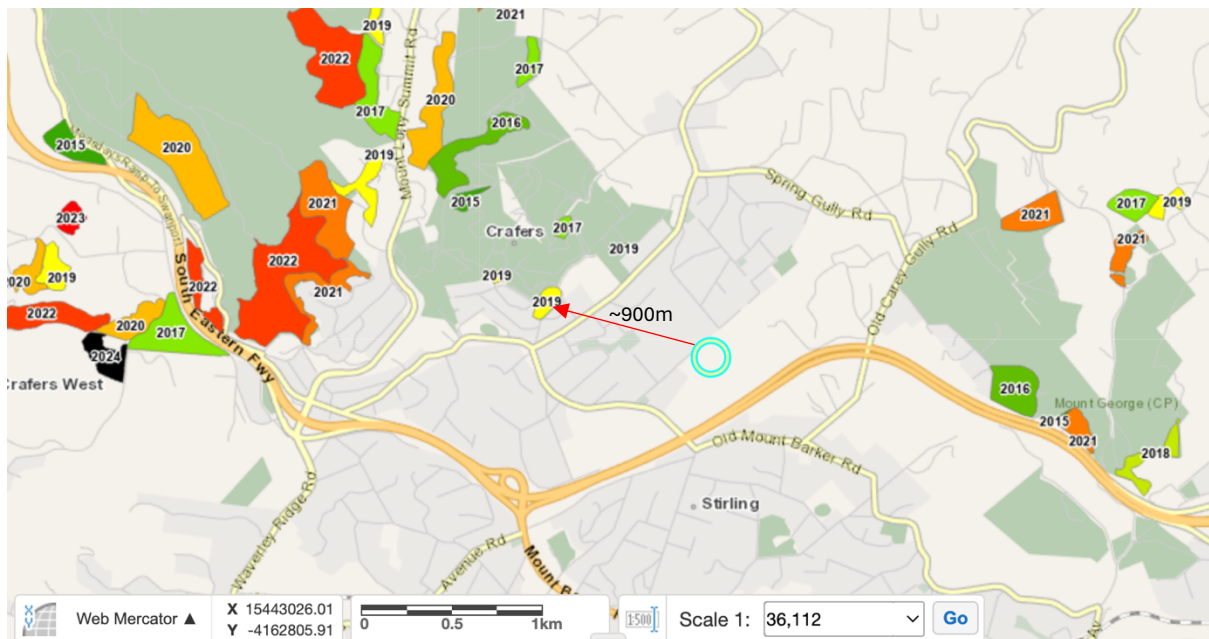


Figure 8 - Recorded fires in the last 10 years (Source: Nature Maps)

SOWFI will consult with Stirling Country Fire Service to develop a Bushfire Readiness Plan for the site. This will include exploring potential on-site fire-fighting options, activities for reducing bushfire risk, and an evacuation plan for the possums.

In the event that possums need to be evacuated from the Wildlife Finishing School, SOWFI Carers will be able to provide temporary care and housing. SOWFI has Carers across a wide geographical area, including Adelaide and its surrounding regional areas, ensuring that Carers unaffected by a major bushfire event will be available.

Alignment to Council's 2024 Strategic Plan

SOWFI is delighted that the Adelaide Hills Council's Strategic Plan 2024 names the Natural Environment and Community Wellbeing as its top two goals. We believe that the establishment of this Wildlife Finishing School, and the potential future development of a Wildlife Education Hub, will materially contribute to these goals.

Natural Environment

Most of the impact on wildlife in towns and suburbs is human related – cars, power lines, pets, poisons and most importantly habitat destruction, removal, and fragmentation. Wildlife rescue and rehabilitation is at the frontlines of addressing these human-caused impacts, by giving injured, sick and orphaned wildlife a second chance at survival in the wild.

The Wildlife Finishing School directly supports Council's strategic objectives through the rehabilitation of wildlife for their safe return to their natural habitats. The project's focus on bushfire preparedness and emergency wildlife rehabilitation also enhances the region's ability to adapt to climate and environmental challenges.

Low-impact and sustainable practices will be implemented, for example, the on-site mulching of used native browse, aligning with Council's commitment to sustainability and climate change mitigation.

Our Wildlife Food Plantings, of which we now have nine across South Australia, and our first in Woorabinda Bushland Reserve kindly organised and maintained by the Adelaide Hills Council, are an important source of native food for wildlife carers to harvest for their birds and animals in care. They also provide additional biodiversity and food for the local native species. We envisage planting more native species around the Wildlife Finishing School to provide shade and an emergency food source.

There is huge community support for wildlife rescue and rehabilitation, and a physical presence, while not a centre for visitors, will be viewed favourably by the local population as a town that is "doing their bit" to help wildlife.

Community Wellbeing

The Wildlife Finishing School will provide volunteering opportunities for members of the local community that want to help but cannot make the full-time commitment required to be a licenced Wildlife Carer. Research clearly shows that volunteering is associated with better perceived mental health and quality of life, and increased psychological and social capital².

There will be numerous roles and shifts where people can commit to as little as 2 hours a week to attend to animals - feed, clean and record information. Particularly in times of crisis, such as a major bushfire, people find emotional and mental relief by helping, particularly when it comes to helping other creatures.

Our 24/7 Wildlife Rescue hotline also provides emotional and mental relief when a SOWFI phone operator answers the phone and provides advice and assistance to the member of public who is already invested in helping a creature in distress. Our online reviews are a testament to this: [Google](#), [Facebook](#) and [Trustpilot](#).

² Volunteering Australia, "Evidence Insights: Volunteering and Mental Health", October 2021

Built Form and Economy

SOWFI are aware of the need to build a sustainable commercial income stream and hope in the medium to longer term to be able to provide a small number of paid operational positions. Our colleagues at Wildlife Welfare Organisation have achieved this in under ten years of operating two Op Shops. The proposed exploration of a future Wildlife Education Hub on the site will offer SOWFI an opportunity to derive an income from specialist wildlife education, particularly to small school groups. It will also create opportunities for eco-tourism and environmental education, supporting creative industries and enhancing the region's reputation as a destination for nature-based learning.

Project Plan

Project planning – commenced

SOWFI is well progressed with the project planning phase, including the design of the aviary complex, team org structure and roles, assessment of quotes, etc. A Project Coordinator will be recruited to manage the project through to go-live, at which point a Site Manager will be appointed for ongoing management of the Education Hub and Finishing School.

Build & implementation – estimated 10 weeks

A contractor will be engaged to prepare and lay the concrete foundations. The aviaries will be installed by the fabrication company. The internal aviary fit-out will be done by volunteer working bees.

Simultaneously, SOWFI's membership team will advertise, recruit and commence training the team of volunteers who will operate the site.

Minor updates to the house to a minimum usable standard will be conducted during this time by contractors and volunteers, as appropriate.

Go-live

The Wildlife Finishing School will start accepting possums, managed by a team of trained volunteers. The Education Hub will commence designing and running education sessions on site. Site and team management will be passed to the Site Manager.

Post implementation review – 3 to 4 months after go-live

The SOWFI Board will conduct a post implementation review, to assess site effectiveness, any areas for improvement, further areas for investment and growth, and learnings for future projects.

Funding

We are extremely lucky to have partnered with the Terra Artemis Foundation, who have provided us with an unconditional donation of \$60,000 to build the Wildlife Finishing School. They are supportive of the suitability of the site at 22 Wright Rd Stirling.

Future funding from this Foundation is likely to be dependent on our ability to deliver this project, and we hope this is an ongoing long-term relationship to benefit the wildlife of South Australia.

Community and Stakeholder Engagement Strategy

SOWFI values fostering strong community and stakeholder relationships and aims to build a sense of shared ownership and support for the Wildlife Finishing School.

Local Community Engagement

SOWFI will keep the community informed about the project through regular newsletters to local residents, a social media campaign, and the hosting of an annual Open Day. Community feedback and input may be sought through surveys.

New volunteering opportunities will also be made available to the community, including ongoing roles, and working bees.

SOWFI will also explore innovative initiatives such as collaborating with local artists for wildlife-themed art classes, community tree planting days, and citizen science initiatives.

Stakeholder Collaboration

SOWFI has a long-standing relationship with the Adelaide Hills Council, built upon open communication around our aligned values and goals. This project will build on that solid foundation, and we will continue to seek feedback from council, incorporate suggestions into operational plans, and promote the integral role of Council in protecting local habitats and wildlife conservation.

SOWFI will also seek to collaborate with educational institutions and the veterinary sector to promote the integration of wildlife conservation into educational programs. This would be enabled by our vision for the establishment of a Wildlife Education Hub in the medium term.

We will work with local veterinarians to ensure we can mobilise a trained team for emergency responses. Local business will be also invited to participate in events and initiatives, to our mutual benefit.

Wider public engagement

As part of our comprehensive approach to wildlife conservation, SOWFI will continue to conduct wildlife education workshops and tailored community outreach programs. We also utilise our digital presence to educate and inform on the value of biodiversity, conservation, and basic wildlife triage skills.

Thank you for your consideration and we hope to further strengthen the great relationship between SOWFI and the Adelaide Hills Council and community.

Kind regards

Marian

Marian MacLucas

Board Member | Deputy Chair

Save Our Wildlife Foundation Inc (SOWFI)

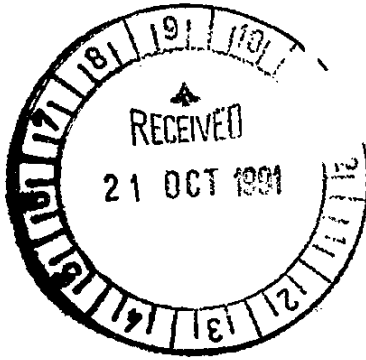
m: +61 408 613 749

t: **+61 8 7120 6610 – 24/7 Emergency Rescue**

SOWFI | www.save-our-wildlife.org.au | ABN [88 647 047 563](http://88647047563)

Appendix 3

Details of Trust held over the Land



N O R M A N
W A T E R H O U S E
▲
S O L I C I T O R S

DEPARTMENT	
DM	
FILE NUMBER	2-1519-004
COPY	
REPLY	

FOLIO
27

The District Clerk
District Council of Stirling
63 Mount Barker Road
STIRLING SA 5152
Attention: Mr R Drobrynski

Our ref: PGF/LTR.001:bf

17 October 1991

Dear Sir

Re: Estate of E.M. Halliday Deceased

We refer to our discussions this morning and now enclose a copy of the proposed Trust Deed together with a copy of the Will of the deceased.

With respect to the Acknowledgement of Trust, would you please advise us if you have any comments on its terms. You will see that in the Acknowledgement of Trust we have done our best to follow the terms of the Will.

As discussed, the Trust Deed itself does not impose any specific obligations or restrictions upon Council leasing out the whole or portion of the land the subject of the Trust. Instead, it imposes an obligation on the Council to hold the same as a recreation reserve for the general benefit of the community. Therefore, so long as any leasing out of the land could be arguably for the general benefit of the community and for recreation purposes, then no-one could object that the Council had breached the terms of its obligations as contained in the Acknowledgement of Trust. We therefore suggest that leasing portion of the land to a sporting club for the purposes of their clubrooms would clearly be within the power of the Council. On the other hand, leasing out the whole of the land to a private individual to use as a residence would clearly not be for the use of the land as a recreation reserve for the benefit of the general community and would be beyond the power of the Council.

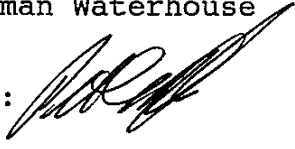
We remind you that if portion of the land is leased out then the income accrued from such leasing must be used for the purposes of the Trust and not included in general revenue. The circumstances if rent or other income accrues from the land those funds ought to be held in a separate account and expended solely for the purposes of maintaining or improving the recreation reserve the subject of

the Trust. Should you require further advice on this point, please advise the writer.

Finally, as advised in our discussions, the legal position as to the status of the Halliday Reserve and the implications of the provisions of the Local Government Act with respect to reserves is far from clear. As explained, it is the writer's view that the Halliday Reserve is not covered by the provisions contained in the Local Government Act restricting the leasing of land, requiring approval etc, however there is a total absence of legal authority on this point. We will contact you again in the near future when research being conducted by one of these partners on this very point is concluded in the hope that as a result of that research, we will be able to give you a better idea of the procedures that ought to be adopted by the Council should it wish to lease the land or portion of it to a sporting club etc.

In the meantime, should you have any further queries, please do not hesitate to contact the writer.

Yours faithfully
Norman Waterhouse

Per: 

P.G.R. Fisher
Partner

THIS ACKNOWLEDGEMENT OF TRUST is made this day of
1991 by DISTRICT COUNCIL OF STIRLING of Mount Barker Road, Stirling
South Australia 5152 (hereinafter called "the Council")

WHEREAS:

- A. By her Will dated 8th January 1982 EVELYN MAVIS HALLIDAY devised and bequeathed to the Council all such estate and interest as she should die possessed of in her freehold property at Wrights Road, Stirling (hereinafter called "the Land") to hold the same upon trust to use the Land as a recreation reserve for the general benefit of the community.
- B. The said EVELYN MAVIS HALLIDAY died on 30 September 1990 and her said Will was proved and registered in the Supreme Court of South Australia on 10th December 1990.
- C. The executor of the said Will being desirous of transferring the Land to the Council, it appears desirable to declare the trusts and powers upon which the Land shall be held by the Council.

NOW THIS DEED WITNESSES as follows:

- 1. The Council hereby declares that forthwith after the transfer of the Land to the Council it will hold the same upon trust to use the same as a recreation reserve for the general benefit of the community forever.
- 2. The Council further declares that the Land shall be known as "The Evelyn Halliday Reserve" in memory of the benefactor of the Land.
- 3. The Council shall have power to make such rules and regulations as it thinks fit for the management and good order of the Land so far as the same are consistent with the foregoing provisions of this Deed.

4. Where the context so admits the term "the Council" includes its successors and assigns.

Appendix 4

Financial analysis provided by SOWFI

9 January 2025

Financials: Wildlife Finishing School at 22 Wright Rd Stirling

Executive Summary

SOWFI is seeking approval to construct South Australia's first "Wildlife Finishing School" on Adelaide Hills Council land at 22 Wright Road Stirling, with a view to also establishing a Wildlife Education Hub on the site in the medium term.

SOWFI has received an unconditional donation of \$60,000 from Terra Artemis, a philanthropic foundation, for the construction of the Wildlife Finishing School.

SOWFI has also received a \$7,234 grant from WIRES' National Grants Program, for essential equipment for the Wildlife Finishing School.

The total cost to build and establish the Wildlife Finishing School is \$49,709.

School-specific donation funding remaining after the build is estimated at \$17,500.

The ongoing annual cost to run the School is estimated at \$3,000. These annual operating costs can be entirely covered by Terra Artemis donation funds for at least 5 years.

Table 1 - Wildlife Finishing School financial summary

Funding Source	Funding amount	Cost to build	Remaining funds
Terra Artemis donation	\$ 60,000	\$ 42,474	\$ 17,526
WIRES grant	\$ 7,234	\$ 7,234	\$ (0)
Total	\$ 67,234	\$ 49,709	\$ 17,525

Ongoing expenditure	Annual cost
Utilities	\$ 1,545
Consumables	\$ 738
Food	\$ 741
Total	\$ 3,024

Kind regards

Sheree

Sheree Venter
Wildlife Finishing School Project Coordinator
Save Our Wildlife Foundation Inc (SOWFI)
0400 492 528
www.save-our-wildlife.org.au

Build & Establishment Costs

The cost to build the Wildlife Finishing School is based upon quotes received from potential vendors, and current listed prices of goods.

SOWFI is confident that this cost estimate is robust and indicative of the total final cost.

Table 2 - Detailed list of costs associated with the build & establishment of the Wildlife Finishing School

Item	Unit cost	Qty	Total cost	Funding Source
<i>Development application fees - may be reducible for a charity organisation</i>				
Public Notification Fee for Development Application	\$ 742	1	\$ 742	Terra Artemis
Certificate of Title Search Fee	\$ 49	1	\$ 49	Terra Artemis
Sign on Land Fee	\$ 427	1	\$ 427	Terra Artemis
<i>Aviary complex infrastructure</i>				
Preparation of site & concrete slab	\$ 13,500	1	\$ 13,500	Terra Artemis
Aviary complex - build and install	\$ 22,310	1	\$ 22,310	Terra Artemis
Misting system - 7m Holman	\$ 30	6	\$ 180	WIRES grant
Aviary leaf pots	\$ 15	12	\$ 180	WIRES grant
Shade cloth - 70% UV Coolaroo 3.6m wide	\$ 30	20	\$ 596	WIRES grant
Natural sisal rope - 16mm x 10m	\$ 35	4	\$ 139	Terra Artemis
Temperature monitors - wireless weather station	\$ 24	5	\$ 118	Terra Artemis
Internal fittings hardware	\$ 50	5	\$ 250	Terra Artemis
Gravel for drainage - 5 cubic meters (9 tonnes) plus delivery	\$ 927	1	\$ 927	Terra Artemis
Labour to install drainage	\$ 900	1	\$ 900	Terra Artemis
<i>Cleaning equipment</i>				
Ryobi 36V 40mm Crushing Shredder for mulching	\$ 699	1	\$ 699	WIRES grant
Ryobi 36V 4Ah battery	\$ 249	1	\$ 249	WIRES grant
160L Compost bin	\$ 99	2	\$ 198	Terra Artemis
Gerni High pressure washer 1800W	\$ 329	1	\$ 329	Terra Artemis
Yarm brooms - Sabco	\$ 14	2	\$ 27	WIRES grant
Dustpan set - Oates extra large	\$ 21	2	\$ 43	WIRES grant
Spray bottles (for disinfectant)	\$ 8	5	\$ 40	WIRES grant
Toilet brush (to be used to clean leaf pots)	\$ 11	5	\$ 55	WIRES grant
20m Extension cord	\$ 40	1	\$ 40	Terra Artemis
15m Garden hose	\$ 65	2	\$ 130	Terra Artemis
Garden hose trigger nozzle	\$ 32	1	\$ 32	Terra Artemis
F10 veterinary disinfectant 1L	\$ 90	1	\$ 90	WIRES grant
Household bucket 9L	\$ 6	1	\$ 6	Terra Artemis
Household mop - Sabco spray mop	\$ 48	1	\$ 48	Terra Artemis

Toilet brush for toilet cleaning	\$ 11	1	\$ 11	Terra Artemis
Vacuum cleaner for house - cordless and bagless	\$ 379	1	\$ 379	Terra Artemis
Waterproof covers for electrical fittings and equipment	\$ 30	2	\$ 60	Terra Artemis
Outdoor power kit	\$ 45	1	\$ 45	Terra Artemis
Waterproof covers for electrical fittings and equipment	\$ 30	2	\$ 60	Terra Artemis

Rescue equipment

Koala Rescue Poles - hoops	\$ 70	6	\$ 420	WIRES grant
Koala Rescue Poles - extension poles	\$ 61	6	\$ 366	WIRES grant
Crates - emergency transport & extreme heat housing	\$ 99	5	\$ 495	Terra Artemis

Care equipment

Portable Incubator - Brinsea TLC30 ECO	\$ 629	1	\$ 629	WIRES grant
Possum Nesting Box Kits	\$ 39	50	\$ 1,929	WIRES grant
Food bowls	\$ 4	15	\$ 67	Terra Artemis
Fridge	N/A	N/A	\$ -	Private donation
60L bins to hold browse during day	\$ 16	10	\$ 160	Terra Artemis
Mobile whiteboard 120x90cm	\$ 170	1	\$ 170	Terra Artemis
Baby scales	\$ 104	1	\$ 104	Terra Artemis
Kitchen scales	\$ 25	1	\$ 25	Terra Artemis
Chopping boards	\$ 23	3	\$ 69	Terra Artemis
Knives	\$ 40	3	\$ 120	Terra Artemis
Ledlensor Core Headlamp	\$ 260	2	\$ 520	Terra Artemis

Security

Live streaming 4G trail cameras with solar kit	\$ 346	5	\$ 1,731	WIRES grant
Signage - "Authorised personnel only" etc	\$ 13	6	\$ 75	Terra Artemis

Annual Operating Costs

Sufficient School-specific donation funds will remain after building the Wildlife Finishing School to cover its annual operating costs for more than 6 years.

During this time, SOWFI will explore the potential to further expand the site into a Wildlife Education Hub. This Hub would provide an income stream to cover its operating costs.

Furthermore, SOWFI has sufficient annual donation income and capital reserves to fund the School's annual operating costs in the event that an income stream cannot be derived from an Education Hub.

Table 3 - Detailed list of annual operating costs

Item	Unit cost	Annual Qty	Annual cost
Utilities			
Electricity	\$ 50	12	\$ 605
Water supply charge	\$ 314	1	\$ 314
Water usage charge	\$ 0.4	365	\$ 156
Insurance	\$ 300	1	\$ 300
Additional 240L green bin	\$ 70	1	\$ 70
Annual test and tagging of electrical equipment	\$ 100	1	\$ 100
Consumables			
Dishwashing liquid 5L	\$ 22	1	\$ 22
Hand sanitiser 5L	\$ 81	1	\$ 81
Nitrile gloves 100 pack	\$ 20	15	\$ 299
F10 veterinary disinfectant 1L	\$ 90	1	\$ 90
Wash clothes	\$ 5	6	\$ 30
Cleaning clothes	\$ 8	2	\$ 16
Dishwashing brushes	\$ 3	6	\$ 18
Hand wash 1L	\$ 9	2	\$ 18
Toilet paper - box of 48 rolls	\$ 60	1	\$ 60
Toilet cleaner 1L	\$ 4	3	\$ 12
Household disinfectant spray	\$ 4	6	\$ 24
Household floor cleaner 1L	\$ 3	6	\$ 20
Sabco mop refills	\$ 12	4	\$ 48
Animal food			
Possum high protein supplement 5kg bag	\$ 103	3	\$ 309
Fruit & vegetables for brushtail possums	\$ 15	26	\$ 390
Monkey nuts for brushtail possums 500g bag	\$ 7	6	\$ 42

Appendix 5

Last three years financials reports for SOWFI

Save Our Wildlife Foundation

Profit and Loss

July 2023 - June 2024

	TOTAL
Income	
Bunnings Sausage Sizzle Income	4,234.56
Donations	71,602.23
Grants & Sponsorship	5,730.00
Mount Barker District Council	2,418.18
Sponsorship Garden Master	1,340.91
Total Grants & Sponsorship	9,489.09
Hi Vis Vests Income	229.05
Membership Subscriptions	
Friends of SOWFI Membership	373.79
Memberships	6,960.00
Total Membership Subscriptions	7,333.79
Rescue Basket & Start Up Kits	172.72
Sales of Product Income	2,814.95
Services - Attendance Tree Felling	1,271.65
Training and Events	6,276.98
Less New Member fee included	-770.00
Total Training and Events	5,506.98
Walk 4 Wildlife	12,630.74
Total Income	A\$115,285.76
Cost of Sales	
Bunnings Sausage Sizzle Expenses	2,863.84
Freight & Delivery - COS	215.45
Giftup Card Fees	6.51
Total Cost of Sales	A\$3,085.80
GROSS PROFIT	A\$112,199.96
Other Income	
Interest income	4.63
Total Other Income	A\$4.63
Expenses	
Accounting and bookkeeping	500.00
Advertising and marketing	5,855.59
Advertising Merchandise	615.92
Bank charges and fees	290.50
Depreciable Items < \$1000	715.45
General Expenses	110.00
Gifts and donations	300.00
Grants & Sponsorships	2,054.55
City of Campbelltown Grant Expense	
Food and Equipment	654.55
Total City of Campbelltown Grant Expense	654.55

Save Our Wildlife Foundation

Profit and Loss

July 2023 - June 2024

	TOTAL
City of Onkaparinga Grant Expense	
Food and Equipment	1,454.47
Total City of Onkaparinga Grant Expense	1,454.47
Total Grants & Sponsorships	4,163.57
Hi Vis Vests	364.55
Insurance	656.38
Meals and entertainment	31.63
AGM Expenses	298.18
Volunteer Picnic Expenses	965.46
Total Meals and entertainment	1,295.27
Motor vehicle expenses	0.00
Vehicle Fuel & Oil	2,832.45
Vehicle Maintenance	3,584.89
Vehicle Rescue Equipment	70.90
Vehicles Registration and Insurance	2,818.81
Total Motor vehicle expenses	9,307.05
Possum Boxes	3,479.23
Postage & shipping	50.36
Printing, stationery & supplies	592.90
Rent Post Box	234.31
Subscriptions	612.52
Telephone & Internet expenses	4,274.27
Training Expenses	3,856.34
Tree Climbing Equipment	195.51
Volunteer Subsidy Program	9,409.77
Total Expenses	A\$46,879.49
NET EARNINGS	A\$65,325.10

Save Our Wildlife Foundation

Balance Sheet As of June 30, 2024

		TOTAL
Assets		
Current Assets		
Accounts receivable		
Accounts Receivable (A/R)		915.00
Total Accounts receivable		A\$915.00
PayPal		7,180.54
Statement Account (0202)		97,793.28
Total Current Assets		A\$105,888.82
Long-term assets		
Motor vehicles at cost		5,340.00
Total long-term assets		5,340.00
Total Assets		A\$111,228.82
Liabilities and shareholder's equity		
Current liabilities:		
Closing Value of Volunteer Subsidy Points		12,974.60
GST Liabilities Payable		-3,556.84
Loan from Kate		2,770.31
Wildlife Research Fund		1,257.40
Total current liabilities		A\$13,445.47
Shareholders' equity:		
Net Income		65,325.10
Retained Earnings		32,458.25
Total shareholders' equity		A\$97,783.35
Total liabilities and equity		A\$111,228.82

Save Our Wildlife Foundation

Statement of Profit and Loss

For the year ended 30 June 2023

Income	2023	2022
	\$	\$
Donations	26,175	14,203
Goods & services	1,712	3,603
Government Grants	5,111	2,500
Investments	4	2
Memberships	4,769	4,434
Other Grants	4,545	1,400
Sponsorships	894	610
Training program	3,824	5,028
Total income	47,036	31,780
Expenses		
Consultancy	4,542	2,000
Entertainment	1,424	829
Food & equipment	5,708	3,281
Insurance	1,073	1,224
Marketing	2,853	2,374
Other	747	8,035
Telephone	3,814	520
Volunteer Subsidy Program	12,461	3,922
Training course expense	1,252	2,802
Total expenses	33,874	24,986
Net income	13,162	6,793

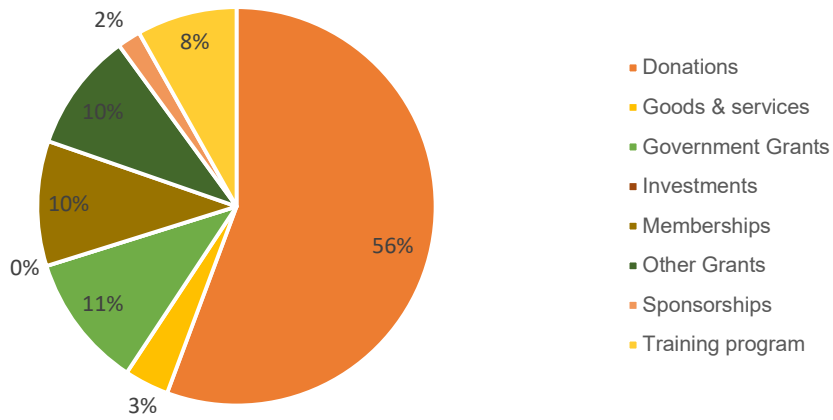
Save Our Wildlife Foundation

Balance Sheet

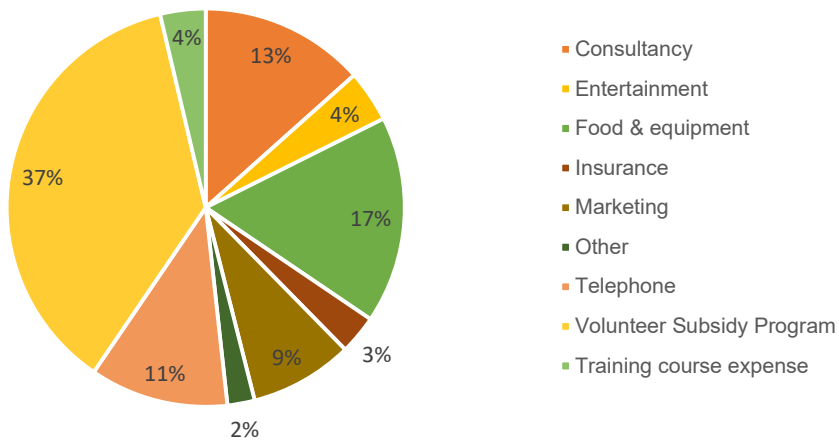
As at 30 June 2023

Assets	2023	2022
	\$	\$
Cash and cash equivalents	51,707	31,171
Total Current Assets	51,707	31,171
 Total Assets	 51,707	 31,171
 Liabilities		
Current liabilities		
Closing Value of Volunteer Subsidy Points	11,108	6,000
Grants received in advance	3,000	0
GST	-693	42
Loan	2,770	2,770
Wildlife Research Fund	1,152	1,152
Total current liabilities	17,338	9,965
 Total Liabilities	 17,338	 9,965
 Equity		
Retained earnings	34,369	21,207
Total equity	34,369	21,207

Income Analysis FY 2023



Expense Analysis FY 2023



Save Our Wildlife Foundation

Profit and Loss
July 2021 - June 2022

	TOTAL
Income	
Donations	5,451.03
Giftup Cards	87.63
Grants & Sponsorship	
Ecological Society of Australia Grant	1,400.00
Mount Barker District Council	2,500.00
Sponsorship Garden Master	610.00
Total Grants & Sponsorship	4,510.00
Hi Vis Vests Income	586.56
Lottery income	2,370.00
May Quiz Night Income	6,293.97
Membership Subscriptions	
Friends of SOWFI Membership	163.79
Memberships	4,410.00
Total Membership Subscriptions	4,573.79
Rescue Basket & Start Up Kits	698.16
Services	2,318.18
Start Up Rescue Kit Sales	0.00
Training and Events	5,028.20
Total Income	A\$31,917.52
Cost of Sales	
Giftup Card Fees	16.33
May Quiz Night Expenses	4,234.72
Rescue Baskets and Start Up Kits Expenses	1,199.80
Total Cost of Sales	A\$5,450.85
GROSS PROFIT	A\$26,466.67
Other Income	
Interest income	2.28
Total Other Income	A\$2.28
Expenses	
Accounting and bookkeeping	381.84
Advertising and marketing	2,374.35
Walk for Wildlife Challenge	2,000.00
Total Advertising and marketing	4,374.35
Bank charges and fees	60.50
Gifts and donations	1,400.00
Hi Vis Vests	1,300.41
Insurance	609.08
Meals and entertainment	
Volunteer picnic day	0.00
Volunteer Picnic Expenses	828.82
Total Meals and entertainment	828.82
Office expenses	519.30
Possum Boxes	2,081.58

Save Our Wildlife Foundation

Profit and Loss

July 2021 - June 2022

	TOTAL
Printing, stationery & supplies	340.00
Shipping, Freight, and Delivery Postage & Handling	121.64
Subscriptions	0.00
Telephone & Internet expenses	520.38
Trailer Registration and Insurance	614.55
Training Expenses	2,461.58
Volunteer Subsidy Program	3,921.60
Volunteer Supplies	0.00
Total Expenses	A\$19,535.63
NET EARNINGS	A\$6,933.32

Save Our Wildlife Foundation

Balance Sheet As of June 30, 2022

	TOTAL
Assets	
Current Assets	
Accounts receivable	
Accounts Receivable (A/R)	140.00
Total Accounts receivable	A\$140.00
PayPal	15.00
Statement Account (0202)	31,211.46
Statement Account (0384)	0.00
Total Current Assets	A\$31,366.46
Total Assets	A\$31,366.46
Liabilities and shareholder's equity	
Current liabilities:	
ATO Clearing Account	0.00
Closing Value of Volunteer Subsidy Points	5,999.80
GST Liabilities Payable	42.25
Loan from Jane	0.00
Loan from Kate	2,770.31
Loan from Marian	0.00
PAYG Instalment Liabilities	0.00
PAYG Withholdings Payable	0.00
Wildlife Research Fund	1,152.20
Total current liabilities	A\$9,964.56
Shareholders' equity:	
Net Income	6,933.32
Retained Earnings	14,468.58
Total shareholders' equity	A\$21,401.90
Total liabilities and equity	A\$31,366.46